

Hospital 2.0 Alliance – Construction Partner Profile

Building transformative estates that improve outcomes for patients and staff

About us

Morgan Sindall Construction is a UK business with a network of over 25 regional offices. Project capabilities cover the entire range of construction activities, from special works, repair and maintenance to major landmark schemes delivered as standalone projects or as part of larger multiple project frameworks.

The company operates across the public and private sectors to deliver the social infrastructure around us – including, but not limited to hospitals, universities and schools, to an array of leisure, commercial and high-security environments.

The Construction division is part of Morgan Sindall Group plc, with reported annual revenues of £5bn in 2025 and employing over 8,500 employees. It reports through five divisions of Partnership Housing, Mixed Use Partnerships, Fit Out, Construction, and Infrastructure.

Working with Morgan Sindall Construction

Healthcare remains at the heart of every community, with the NHS playing a vital national role as the UK's largest employer and provider of essential public services. As the NHS responds to its three key shifts, moving care from hospital to community, analogue to digital, and sickness to prevention, the built environment has a critical role in turning strategy into practical change. The Medium-Term Planning Framework reinforces these shifts, while also making clear that systems must improve performance, productivity and patient experience alongside transformation, all within a tight financial environment and through longer-term planning horizons.

Against this backdrop, we believe in true partnerships with NHS Trusts and ICS, not simply delivering projects in isolation, but helping shape and deliver long-term estates strategies that respond to local clinical priorities, service demand and system change. That means working alongside Trusts and Integrated Care Systems to create environments that improve access to services, enhance quality of care and support greater service availability across acute, mental health and community settings. It also means using genuine insight from operational teams, clinical users and estate data to help reduce whole-life and operational costs, improve building performance and ensure investment decisions support long-term value rather than short-term fixes.

We understand that new models of care require estates that do more than house services. They must actively enable neighbourhood health, strengthen community provision, support digital pathways and create better places for staff to work. By designing and delivering environments that reduce fatigue, improve workflow,

support staff wellbeing and make day-to-day care delivery more effective, the estate becomes a practical enabler of quality, resilience and productivity. This matters even more at a time when NHS organisations are being asked to balance immediate operational pressures with long-term transformation and financial discipline.

Our teams have delivered projects for NHS Trusts across the UK, from new build facilities and refurbishments to decarbonisation programmes, change of use schemes and complex estate challenges such as RAAC remediation. Through collaborative delivery, modern methods of construction and the intelligent use of digital technology, we help create adaptable, future-ready environments that support service transformation while maintaining operational continuity in live healthcare settings. Just as importantly, we see every project as a chance to leave a stronger legacy - improving knowledge, building capability and developing skills within project teams, local supply chains and the wider NHS estate community along the way. We are proud to be part of the New Hospital Programme and the benefits it will bring to future Hospitals.

Our decentralised approach means that local teams are empowered to make faster, informed decisions aligned to the specific needs of the NHS trust and integrated care systems. These collaborative relationships accelerate project delivery, support operational continuity in a live hospital environment and ensure solutions are tailored to local clinical priorities.

Key information (2025 unless stated)

Morgan Sindall Group

- Top three UK contractor
- Strong cash position, with daily net cash published daily
- £1.9bn delivered in social value

Morgan Sindall Construction

- £480m projects delivered in the healthcare sector to date
- £225.6m in social value achieved
- 18,708 tCO₂e removed from our projects, collecting 182 case studies of best practice in carbon reduction (62,671 tCO₂e recorded since 2021, 396 case studies)
- 28,000 apprenticeship weeks across our business and supply chain
- 68% of project spend within a 40-mile radius
- 71% of project spend with SME's
- 8% of project spend with Micro-businesses
- 21 days average supply chain payment days
- 200 trained mental health first aiders in our business, available on site to our staff and supply chain

- 99% Recommended score from our customers as part of our Perfect Delivery philosophy
- Cyber Essentials Plus accredited with a dedicated in-house security team